

OUT OF BOUNDS: INNOVATION AND CHANGE IN LAW ENFORCEMENT INTELLIGENCE ANALYSIS pdf

1: Out of Bounds: Innovation and Change in Law Enforcement Intelligence Analysis

The purpose of this book is to inform the larger community of federal government agencies, including law enforcement, national security, and other interested entities, as well as the citizens of this country and beyond, about the intelligence analytical capabilities existing in local and state levels of law enforcement.

Or, get it for Kobo Super Points! See if you have enough points for this item. Topics and subjects include: In the novel and on the movie screen, the suave detective and the hard-bitten-but-sensitive street cop get the glory. But behind the scenes in the real world, a crucial foundation of good police work is the collection, assimilation, analysis, and communication of information about events, places and people. Crime and intelligence analysis is the back-office process that frequently underlies the solved crime, the ameliorated problem, and the effective prevention strategy. Innovation and Change in Law Enforcement Intelligence Analysis addresses the changing nature and role of analysis in policing. This examination, though, focuses not only on the analytical process, but on the analysts' critical actors who function with relative anonymity. It employs a provocative method of study: In essence, analysts tell their stories: A picture emerges of women and men who have great passion for their work, and who make tremendous contributions to solving crimes, interrupting crime patterns, apprehending criminals, and even preventing crime. By studying what works, the appreciative inquiry process draws out the themes that characterize these successes: One of the more significant traits uncovered among state and local agency crime and intelligence analysts is an overwhelming agility. These people are quick on their intellectual feet. They constantly adapt, try multiple approaches, quickly adopt technologies or methodologies they find helpful, cultivate allies and complementary partners across organizational boundaries, and find ways to overcome impediments. They can describe specific results achieved with great clarity, and can define their own contribution to the successes. This stands in bold contrast to the fuzzy goals and bureaucratic doublespeak that seem to characterize federal intelligence agencies. The locals appear not only to have their act together, but to be quite adept at leveraging information, technology, and people to achieve results. Of particular note, local analysts who function in a patchwork of jurisdictional overlaps and adjacencies, with divergent governing bodies and widely varying information systems, have found remarkably effective ways of bridging these potential divides and collaborating effectively. The Feds could learn a lot from the locals in this regard.

2: CiteSeerX " Innovation and Change in

This work challenges the thinking of the national Intelligence Community and its analysts, as well as the law enforcement community, by using an organizational change management process called.

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