

## 1: Project Cash Flows

*Terminal cash flows are the cash flows incurred at the end of the project. For example, at the end of the new equipment's useful life, Mr. Tater could sell the equipment for \$10,*

If you remember my last tutorial, I had discussed that there are just two cardinal rules: Cash is the king Cash today is more important than cash tomorrow We will focus on the first principle today and we will delve in the second principle in the next tutorial to value the project. By far the most important exercise in any integrated evaluation model is to get your cash projections right. This would mean going from your accounting profit which is usually on accrual basis projection to the actual cash that the company would earn. One of the simplest examples would be: Now this plant is going to give you benefit for the next 10 years. This allocation of cost to 10 years is called depreciation which would be USD , per year for the next 10 years. But please note “ Although you are recognizing the costs in 10 years, but all your cash went out in the first year. Thus when you prepare the cash flow of the project you have to make these adjustments! What all adjustments would be required? All non cash expenses are added back to the profit All increase in liability is like a source of fund cash up and increase in assets takes away cash from you Updating the integrated model to incorporate investments One of the huge cash flow that occurs in the project is due to the initial capital expenditure capex. This would usually be an important part of cash flow in any manufacturing company. Apart from the initial capex, whenever you are investing in any competing business of your own, you also lose the opportunity to earn from that project. Working capital investment also takes cash away from the company. This could comprise of investment in inventories, accounts receivables, etc. But please note that working capital by itself does not take away cash, it is the increase in working capital that sucks cash. In our current evaluation model, we have assumed a starting revenue, and then a year on year growth in the revenue Typically most of the models that you see in investment banking would make similar assumptions. The important part to note while linking this part of the model is: Essentially the logic is that all the earnings before interest and tax go to the capital investors Debt holders take interest and equity holders take the PAT. Again depreciation is added back as it is not a cash expense and Capex is reduced in the first year. Please note that this reduces the returns from the project as a huge cash is reduced in the first year itself, instead of equal small amounts being paid each year. Templates to download I have created a template for you, where the subheadings are given and you have to link the model to get the cash numbers! You can download the same from here: I also recommend that you try to create this structure on your own so that you get a hang of what information is to be recorded. Also you can download this filled template and check, if the information you recorded, matches mine or not! If you face any issue, post your excel with the exact problem and we can discuss the way to move forward. Next Steps In the last installment, we would see the impact of timing of cash and how the project can be valued. For maximum benefit from the series, please try to fill it on your own and fill in the other parts of the model as well. Read next part of this series “ Putting it all together “ Final Project Evaluation Model What best practices do you follow while making cash-flow projections? We are very eager to learn from. Tell us how you go about modeling cash-flows? Please share using comments. Join our Financial Modeling Classes: Many thanks to Paramdeep and Pristine for making this happen. I am really enjoying this series and learning a lot of valuable tricks about financial modeling. If you like this series, say thanks to Paramdeep. I am sure he can take any amount of appreciation without choking. This article is written by Pristine. The author can be contacted on paramdeep edupristine. My name is Chandoo. Thanks for dropping by. I live in Wellington, New Zealand. When I am not F9ing my formulas, I cycle, cook or play lego with my kids. Know more about me. I hope you enjoyed this article. Visit Excel for Beginner or Advanced Excel pages to learn more or join my online video class to master Excel. Thank you and see you around. Share this tip with your friends.

### 2: How to Estimate Cash Flow of a Project | [www.enganchecubano.com](http://www.enganchecubano.com)

*Terminal-Year Cash Flow* This is the final cash flow, both the inflows and outflows, at the end of the project's life; for example, potential salvage value at the end of a machine's life.

A cash flow enables you to create a short-term forecast that enables you to determine how you are going to get money for the project and how you are going to pay for your expenses. Cash inflows usually arise from financing, operations and investing. Estimating the cash flow of a project is necessary and one of the most challenging parts of capital budgeting.

**Initial Cash Outlay** When estimating the cash flow of a project, first consider the initial cash outlay. This refers to the amount of all the cash inflows and outflows that occur when the project starts. When starting a project, there are initial costs involved, such as purchasing equipments, labor costs and the costs of other utilities necessary to kick start the project. Adding up all the costs involved to create the project enables you to have a clear mind of the expenses.

**Working Capital** When undertaking the project, consider the fact that the needs of the operating working capital change over different phases of the project. For instance, when the current assets are more than the current liabilities, the working capital increases and this represents a cash outflow. Similarly, if the current liabilities are more than the current assets, the net working capital is likely to become negative and this is a cash inflow.

**Overhead Costs** Overhead costs will be incurred in starting and running the project. Overhead costs include rent payments, employee benefits, legal expenses and other administrative costs incurred. Always determine whether the overhead expenses are incremental cash flows affiliated to your project. To make your project remain viable, ensure that the cost you are paying for your overheads does not exceed the cash inflow.

**Depreciation Expenses** To start a project, you typically need to purchase assets that will enable you to run the project. The purchase of assets results to negative cash outflow, but you should not record it at once. Do it progressively as a depreciating expense throughout the life of the asset. Depreciation is not a cash flow but it affects income, which has an impact on cash flow. Therefore, when calculating the cash flows of a project, add the depreciation back. He has experience in mergers, acquisitions, restructuring and financial analysis.

## 3: Project Cash Flow

*At the end of Month 2 the project still shows no cash flow at all. Month 3: The project is finished but the material, labor, and G&A for the balance of the project is paid in full. At the end of Month 3, the project starts to show a cash flow increase.*

August 29, Tags: Fortunately, spending just 35 to 45 minutes each month on a cash flow projection can help you identify potential cash shortfalls in the months ahead. Key assumptions should relate to two primary areas: These assumptions should outline how quickly you receive payment from your customers. For example, if most of your customers pay you within 30 days, a key assumption could be: These assumptions should outline when your payments are due. For example, if your vendors require payment within two weeks of delivery, a key assumption could be: Payables are due within 14 days of purchase. Only the most likely numbers should appear on your spreadsheet. Tips for creating accurate cash flow forecasts. For many projections, business owners will use the high end of their sales estimates in an attempt to put their best foot forward for potential investors , explains Jerry L. However, in this case, aiming high can actually create a financial shortfall, he says. To get started, create 12 columns across the top of a spreadsheet, representing the next 12 months. Then, on the left-hand side, list the following cash flow categories: Sources of cashâ€” All money coming in each month receivable collections or direct sales, loans, etc. Total sources of cashâ€” Add the amounts in the Operating cash, beginning row to the amounts in the Sources of cash for each month. Uses of cashâ€” List every likely expense your business may incur, such as payroll, accounts payable to vendors, rent and loan payments. Total uses of cashâ€” Tally all your expenses so you can see exactly what will be going out the door each month. Excess deficit of cashâ€” This is the number that counts. If you see positive numbers across the board â€” congratulations, you may have some extra dollars to invest back into your business. Learn more about using competitive analysis to differentiate your business. Strategies to improve accuracy As the months pass and you compare your monthly cash flow statements to your projections for each month, the numbers should match up. Even if your actual numbers come in higher than your projections, you should take a close look at your assumptions, because higher returns in the short term could lead to shortfalls later on. To make sure your projection stays accurate throughout the year, be sure to consider these variable expenses: Months with three payrolls Months when insurance premiums are due Increased estimated taxes due to increased sales Tip: Continue to refine your projection To keep your projections on track, create a rolling month plan that you update at the end of each month. One, you spend a lot of time. Two, there are too many variables that can happen. Prime rate could shoot up, for example. Beyond saving you time, this allows you to take a higher-level view of the projection and will help you identify errors more easily. The information in this article was based on an interview with Jerry L.

## 4: Cash Flow Definition & Example | InvestingAnswers

*A cash flow enables you to create a short-term forecast that enables you to determine how you are going to get money for the project and how you are going to pay for your expenses.*

Project Management - Cash Flow Activities in a project require the expenditure of cash and may involve the receipt of revenues. The add-in models the inflows and outflows of cash with the Cash Flow feature. The cash flow data and analysis is included by clicking the Cash Flow checkbox in the Define Project dialog. We continue with the pump installation example described earlier, but now include cash flow data. The data form below includes columns defining the cash flow for each activity. The figure below shows part of the worksheet with the cash flow data. The columns holding the precedence relations as well as the columns computing the mean and standard deviation are hidden. The times in column U are the mean activity times. Our models use three cash flow quantities for each activity. The Initial cash flow occurs when the activity begins. This would model the cost of purchasing materials and setting up equipment. The Uniform cash flow is expended for each unit of time the activity progresses. This would model the labor costs and equipment rental costs, measured in cost per unit time. The Final cash flow occurs at the time the activity is complete. This might model the cost to perform tests and to disassemble and move equipment. We have estimated these costs for example in the table below. Although we have used only costs for the example, the project might involve revenues as well. It may be that some activities provide income through sales or rental receipts. Other activities may require an initial investment but part of that investment would be returned as salvage when the activity is complete. The model assumes costs are positive numbers. Revenues would be shown as negative numbers in the table. The provision of variable time activities described on a later page allows additional interesting model variations. Schedule The data for cash flows is stored on the Project Definition worksheet, but the cash flow affects the Schedule worksheet. A portion of the schedule worksheet showing the cash flow components is shown below. The scheduled start and finish time are for the early-start schedule. Again some columns are hidden. Columns I, J and K hold formulas that link the values in these cells to the data on the definition worksheet. The cash flows for the Start and End activities are all zero. Below we see part of the Gantt chart for the schedule. The current time is 0. The rows immediately below the chart compute the resources used by the schedule and the shortage costs incurred. Rows 38 through 41 show the initial, uniform, final and total cash flows for each bucket of time. In addition to the uniform cash flow for each ongoing activity, row 39 includes the shortage cost. This is a change from earlier versions of the add-in. Row 42 computes the total cash flow in each bucket. The values are all computed automatically with Excel logical and mathematical functions. The table continues to the right for as many buckets as required by the schedule. Because of the discrete time buckets, the uniform costs will be approximate if activity times are not integral multiples of the time bucket interval. This is the case for the example because the activity times have fractional components. Clicking the Cash Flow button at the top of the schedule worksheet computes the cash flow for three schedules: The three results are shown starting at row Only the first few buckets are shown with the table continuing to the right. Since our example uses the early time schedule, the Early cash flows are the same as the Current cash flows. These results are shown with green borders because they are the result of an algorithmic calculation and are not dynamic. If the schedule changes or any data changes, the table must be recalculated by clicking on the Cash Flow button. The cumulative cash flows are shown in a chart as below. When there are no resource shortages, the Early cash flow will be to the left of the Current and Late cash flows. Similarly, the Current cash flow will be to the left of the Late cash flows. When there are resource shortages, the curves may cross. For the example, the Late cumulative cost ends at a value slightly greater than the Early cumulative cost because the latest schedule has more costs. The discrete time buckets may also cause minor inaccuracies. Results When cash flows are defined additional results are computed in the first few columns of the schedule worksheet. The rows through row 31 hold results previously described. The particular results shown here were obtained for the early-start schedule. The assumed shortage cost is in C The cash flow results start in row Since the cash flow is a series of time-bucket cash flows, a reasonable measure of the cash

flow is its net present value. The data in cell B34 is the interest rate or discount rate for the net present value computation. When the bucket is not the same as the time interval, the interest rate must be adjusted for the bucket time interval. That computation is in cell B Cell B36 computes the net present value for the bucket cash flows starting in cell X42 in the figure above. The computation uses an Excel financial function. For the example we use a discount rate of 0. A better measure for comparison is the Uniform Value computed in B This cell is computed with an Excel function using the interest rate in B34, so it is the cost per unit time per hour in the example. We use this measure for the search procedure described below. Search With cash flow analysis, there are several different options for the search process. Initiate the search process by clicking the Search button at the top of the page. The search options are presented in the dialog below. We discussed most of this dialog earlier. Cash Flow option selects the Uniform Value, computed in B37, as the objective to be minimized. Schedule Cost minimizes the shortage cost in B26, thus neglecting the cash flow. When the Transfer the box at the bottom of the page is checked, the delay column associated with the search solution is transferred to the Project worksheet. The transfer can also be accomplished by clicking the Transfer Schedule button at the top of the page. After a few seconds, the add-in returns the message that the uniform value has been lowered by Regardless of the objective, the search process uses the same heuristics as discussed previously. Since there are no revenues in the example, minimizing the uniform value tends to move the start times later. The completion time has been delayed to The scheduled delays are increased for several activities. The cumulative cash flow chart shows the results for the search solution as the green line. For most of the time horizon, the search solution spends money earlier than the early-start solution, but sooner than the late-start solution. We should note that the cumulative cash flow chart is not dynamic. Any time a solution is changed, you must click the Cash Flow button to obtain a new chart. Incorporating cash flows into the analysis extends considerably the kinds of questions that can be posed and answered with this Project Management add-in. The next page introduces Variable Time activities. These can be very useful when considering project cash flows.

### 5: Computation - Operations Management/Industrial Engineering

*The project manager should also create an actual cash flow document and compare it with the planned cash flow each month. The cash flow project plan should be secured and if either the project manager or finance manager wants to modify it, they should ask for a change request.*

### 6: Creating a Cash Flow Projection | Wells Fargo

*Agenda â€¢ Cash Flow â€¢ Cash Flow Projection â€¢ Cash Flow to the Contractor â€¢ Overdraft Requirements Cash Flow According to Wikipedia, the free encyclopedia: "It is an accounting term that refers to the.*

*Camping at Migdol and the Red Sea Mini And Microcomputer Control in the Chemical Process Industries Classification of remedies Struggle for new Sind The neuropsychological differentiation between Alzheimers disease and subcortical vascular dementia David Manuale fl studio 11 Sovereignty : an institutional perspective Pandora anne rice Russia, by J. D. Wilson. Foreign policy . Making my world, being in a family Vital records of Sharon, Massachusetts The Illustrated Step-by-Step Chinese Cookbook The Buddha His Nirvana and Mahaparinirvana Ch. 7. Acne, rosacea, and related disorders Google s as images dont showup Be here now julia gods International Law and Policy of Sustainable Development Language and deafness Professional English in Use Medicine (Professional English in Use) Inside Citrix(R MetaFrame XP(TM) Stage Fright (Ghostville Elementary (Library)) Scan ument to Engineering vibrations 2nd edition bottega The ring of bells Secrets of Plantation House Kolb experiential learning book Across the plains of yesterday Gospel of filth Organized labor and the United States public service reserve. Machine learning stock market Scrapbook of Mormon literature Semiotics and linguistics DICOM structured reporting Wildlife and Western Heroes Thrift institution development in Latin America Clementines winter wardrobe Isarithmic mapping Ecosystem stability I: introduction and case studies Health alliances and / Oxfordshire street atlas.*